

Objective	Action Item	Responsibility (Lead, Support)	Potential Funding Source/ Implementation Mechanism	Ongoing	Short Term (2010-2013)	Mid Term (2013-2016)	Long Term (2016-2020)	Chapter
<b>Goal 1: Promote Livable &amp; Sustainable Neighborhoods</b>								
<b>1. Provide Quality Housing</b>	Promote the development of new housing and redevelopment of existing housing that meets the affordability, size, ownership type, and locational needs of Hartford residents of today and tomorrow	DDS- L&I, <i>Housing</i>	CDBG	●				14
	Complete an analysis of proposed reuses for abandoned residential properties	DDS-Planning			●			14
	Enhance and protect the character of existing residential areas through code enforcement & rehabilitation	DDS- L&I,		●				14
	Strategically market City-owned vacant lots in neighborhoods surrounding Downtown for new housing	DDS-Housing, <i>Econ Dev</i>		●				14
	Combine City-owned vacant lots to create larger developable sites to attract private housing developers	DDS		●				14
	Offer remaining vacant City-owned lots to adjacent property owners	DDS		●				14
<b>2. Promote Maintenance of Housing &amp; Neighborhoods</b>	Develop a residential rehabilitation program to assist Hartford homeowners in improving and maintaining the facades of their homes	DDS-Housing			●			14
	Advance the concept of stewardship to encourage renters to maintain their neighborhoods	CDCs, <i>NRZs</i>		●				14
	Promote on-site ownership to limit the impacts of absentee property management	DDS-Housing, <i>CDCs</i>		●				14
	Make repairing, replacing & maintaining public infrastructure components in residential neighborhoods a top priority	DPW, <i>Council</i>	CIP	●				14
	Ensure that the building code and blight-related ordinances are strictly enforced	DDS-L&I, <i>CC</i>		●				14

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<b>Goal 1: Promote Livable &amp; Sustainable Neighborhoods</b>								
	Eliminate unsightly vacant lots through re-use, e.g. green space, community gardens, construction							14
<b>3. Ensure Affordability of Housing</b>	Use federal and state programs to facilitate home ownership opportunities	DDS- Housing, HHA		●				14
	Promote employer-based incentives for home purchases in the City	DDS-EconDev, Council		●				14
<b>4. Improve Schools</b>	Continue school reform efforts to improve student achievement	BOE		●	●	●	●	11
	Offer school choice in keeping with strong neighborhoods	BOE		●	●	●	●	11
	Improve & better utilize school facilities	BOE, Mayor, Council	CIP	●	●	●	●	11
	Continue to review school facilities with the goal of reducing the number of buildings	BOE		●	●	●	●	11
	Align school facilities with enrollment projections	BOE		●	●	●	●	11
	Promote schools as a community resource	BOE, HHS		●	●	●	●	11
<b>5. Improve Community Facilities</b>	Improve facilities as identified in the Community Facilities and Neighborhoods chapters	CF, DPW, CC	CIP	●				11
<b>6. Consolidate Municipal Facilities</b>	Implement Board of Education and municipal recommendations as contained in the POCD and background studies	DPW, DDS			●	●	●	11

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<b>Goal 1: Promote Livable &amp; Sustainable Neighborhoods</b>								
<b>7. Increase Park Programming &amp; Educational Activities</b>	Renew investment in the City's organized athletic leagues	HHS, Council			●	●	●	10
<b>8. Update the Parks Master Plan</b>	Market existing parks and invest in park website improvements	Mayor, DPW			●			10
<b>9. Improve Communication Regarding Recreation Programs</b>	Create digital and print inventories of all programs	HHS			●	●	●	10
	Promote recreation programs in community facilities	HHS			●	●	●	10
<b>10. Enhance Public Safety</b>	Improve community policing	HPD		●				11
	Use incident data & mapping to efficiently deploy resources	HPD		●				11
	Involve police in community revitalization efforts	HPD, NRZs, DDS			●	●	●	11
<b>11. Focus on the Built Environment to Improve Safety</b>	Ensure adequate street and facility lighting	DPW, CL&P		●				4
	Keep "eyes on the street" by designing new buildings with safety in mind	DDS-Planning		●				14
<b>12. Emphasize Complete Streets</b>	Adopt a complete streets roadway design policy at the City level	DPW, DDS-Planning, P&Z, Council			●			8
	Encourage ConnDOT to revise their Highway Design manual to provide balanced guidance on public right-of-way design to serve non-motorized and motorized travel	Legislative Delegation			●			8

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<b>Goal 1: Promote Livable &amp; Sustainable Neighborhoods</b>								
<b>13. Implement the New Britain-Hartford Bus Rapid Transit (BRT) plan</b>	Ensure that the existing bus system connects to the new BRT system	CTT				●	●	8
<b>14. Improve Roadway Connectivity, Efficiency &amp; Safety</b>	Employ traffic calming techniques in residential areas where appropriate	DPW	CIP	●				8
	Implement the recommendations of the HUB of Hartford's I-84 Viaduct study consistent with the goals of One City, One Plan	DDS, DOT, CRCOG, GHTD, MHA, DPW, Neighborhood Groups			●	●	●	8
<b>15. Improve Existing Bus Service</b>	Study routes to determine how to integrate new cross-town routes	CRCOG, CTT				●		8
<b>16. Help Existing Businesses to Remain in Hartford</b>	Utilize the Façade Program to improve business's appearance	DDS-EconDev, Planning	CDBG	●				6
	Increase access to capital financing to support business development, retention & expansion	DDS-EconDev	CDBG	●				6
<b>17. Make Specific Corridor and Area Improvements</b>	Develop Urban Design Standards for Downtown North	DDS-Planning, P&Z			●			7
	Implement the Downtown North Redevelopment Plan	DDS, DPW			●	●	●	7
<b>18. Ensure a Skilled and Growing Workforce</b>	Provide training to residents for emerging jobs	WDP, BOE, DDS-EconDev, HPL		●				6
	Attract new skilled workers to become residents	WDP, BOE, DDS-EconDev		●				6
	Encourage development of youth employment placement programs	WDP, BOE, DDS-EconDev, HPL		●				6

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<b>Goal 1: Promote Livable &amp; Sustainable Neighborhoods</b>								
	Address transportation & child care related issues of trainees & job seekers	WDP, DDS		●				6
	Align job training with employer needs	DDS-EconDev, HPL		●				6
<b>19. Improve Access to Jobs</b>	Develop job opportunities for neighborhood residents	DDS-EconDev		●				6
	Ensure access to job-funding programs for residents & businesses	DDS-EconDev, WDP		●				6
<b>20. Attract New Businesses</b>	Market Hartford as an attractive place for high-tech business	DDS-EconDev, HPL		●				6
	Build the City's Grand List by promoting and encouraging commercial infill in identified corridors	DDS		●				6
	Develop a recruitment plan that identifies target areas and industries	DDS-EconDev		●				6
	Work with regional bodies to market the region as a location for high growth industries	DDS-EconDev		●				6
	Rehabilitate or reconfigure abandoned or under-utilized industrial and commercial buildings for new commercial development	DDS-EconDev		●				6
<b>21. Help Existing Businesses to Remain in Hartford</b>	Provide technical assistance in real estate referral, financial counseling, and business plan development	DDS-EconDev, HPL	CDBG	●				6
<b>22. Reduce Waste</b>	Coordinate with MDC to collect & reuse hazardous household materials	DPW, MDC		●				9

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<b>Goal 1: Promote Livable &amp; Sustainable Neighborhoods</b>								
<b>23. Sustain Public Health</b>	Improve air quality by reducing vehicle emissions	DPW		●				9
	Improve air quality by planting trees	DPW		●				9
<b>24. Support a dynamic public library system</b>	Continue to develop adult and family literacy services to improve literacy levels throughout the City	HPL		●				9
	Provide civic integration services for growing immigrant and refugee population	HPL		●				11
	Improve service delivery throughout the neighborhoods through smart and innovative use of facilities	HPL		●				11
	Explore placing branches in multi-use facilities and/or schools	HPL		●				11
	Improve capacity and capability as a source of job and career services within the City	HPL		●				11
	Promote libraries as community centers	HPL		●				11

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<b>Goal 2: Protect the City's Natural and Built Environment</b>								
<b>1. Protect Historic Resources</b>	Designate Hartford as a Certified Local Government to qualify for Federal Historic Preservation Grants	HPC, DDS- Planning, HPL			●			12
	Proactively identify Hartford's most vital historic properties and designate them individually	HPC, DDS- Planning			●			12
	Utilize Local District Designation to maximize property owner input and participation	HPC		●				2
	Examine advances in building materials to determine what may be most appropriate for historic renovations	HPC, DDS- Planning		●				2
	Install historic markers throughout the city to encourage walking tours and other forms of history-related tourism	HPA			●			12
<b>2. Update Historic Standards &amp; Regulations</b>	Update Hartford's Historic Preservation Ordinance to clarify procedures involving demolition of historic properties	DDS-Planning, CC, Council			●			12
<b>3. Ensure Appropriate Redevelopment, Restoration and Rehabilitation</b>	Utilize design standards & incentives to protect and enhance the character of existing buildings and neighborhoods	DDS-Planning, Housing		●				12
	Identify funding sources to help property owners make historically appropriate alterations	DDS-Housing, HPL		●				12
	Promote the use of Hartford's "Guidelines for Renovations and Additions to Historic Buildings"	DDS-Planning, Housing, HPL		●				12
	Build upon the successes of the historic preservation ordinance to protect all historically significant properties	HPC		●				12

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<b>Goal 2: Protect the City's Natural and Built Environment</b>								
<b>4. Promote Mixed Use Development Downtown</b>	Develop a "Green Print" plan for vacant and underutilized buildings and surface parking lots	DDS				●		7
<b>5. Make Specific Corridor and Area Improvements</b>	Develop Urban Design Standards for Downtown North	DDS-Planning			●			7
<b>6. Update the Parks Master Plan</b>	Review the existing park system for potential additions/deletions (including Batterson Park)	DPW, DDS				●		10
	Link open spaces to provide safe pedestrian walking & bike paths	DPW, DDS			●			10
	Review availability of neighborhood parks in all neighborhoods	HHS, DDS-Planning, DPW				●		10
<b>7. Plan for Park Maintenance &amp; Improvements</b>	Implement specific park improvements as identified in the Parks & Open Space chapter	DPW, HHS	CIP		●	●	●	10
	Prepare an annual Parks maintenance plan	HHS, DPW			●	●	●	10
	Create a program to promote park maintenance by residents	HHS, DPW			●			10
	Seek partners to sponsor parks	HHS, MHA, MDC			●			10
<b>8. Protect Existing Open Space</b>	Designate existing parks as "Green Space/Open Space/Conservation" in the City's Generalized Land Use Plan	P&Z			●			10
	Develop clear standards for commercial uses and activities in City Parks	PRAC, P&Z, CC, HPL			●			10



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<b>Goal 2: Protect the City's Natural and Built Environment</b>								
	Renew the scenic vistas into parks and open space from the surrounding neighborhoods	DPW		●				10
	Protect the historic nature of Hartford's parks	P&Z, DDS- Planning, Council, HPC		●				10
<b>9. Increase Park Programming &amp; Educational Activities</b>	Develop environmental education programs linked to the CT DEP "No Child Left Inside" program	HHS, HPL			●			10
<b>10. Manage the Tree Canopy</b>	Complete a City-wide tree canopy assessment and create a targeted tree planting program	DPW, DDS- Planning				●		9
	Monitor, maintain, replace and enhance existing trees as part of the City's maintenance plan	DPW		●				9
	Promote the benefits of trees	HHS		●				9
<b>11. Improve Storm water Management</b>	Complete the FEMA-mandated Dike Rehabilitation & Improvement Plan	DPW			●			9
	Conduct a city-wide stormwater management study	MDC, DDS- Planning, DPW			●			9
	Resolve the issue of shared storm water responsibility between the City and the MDC	MDC, DDS- Planning, DPW			●			9
	Utilize NEMO stormwater best practices	DDS-Planning, L&I		●				9
	Implement the NPDES Phase II stormwater management plan	DDS-Planning, DPW		●				9

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<b>Goal 2: Protect the City's Natural and Built Environment</b>								
<b>12. Protect the Connecticut River</b>	Implement an environmentally sensitive reuse plan for the landfill	DPW		●		●		9
	Utilize the river for recreation to help increase awareness of water quality issues	RR		●				9
	Work with the MDC on the Clean Water Project to reduce sewage discharges	DPW, MDC		●				9
<b>13. Enhance Environmental Education Efforts</b>	Increase awareness of the watershed & water systems	HHS, DEP		●				9
<b>14. Improve Water Quality</b>	Regulate the use of herbicides and pesticides in maintenance of municipal facilities	DPW		●				9
	Work with the State to evaluate expanding DEP's Urban Fishing program to include Goodwin Park	DPW, DEP				●		9
	Improve water quality in all park ponds and the Park River	DEP		●				10
	Fund Clean Water Projects	Council		●				9
	Work with the MDC on the Clean Water Project and a comprehensive stormwater management program	DPW, MDC		●				9
	Support the efforts of existing organizations to expand public awareness of the watershed boundaries and to improve water quality within them	HHS		●				9
	Use regulatory site plan review as a tool to ensure stormwater quality measures are implemented in new developments	DDS-Planning		●				9

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<b>Goal 2: Protect the City's Natural and Built Environment</b>								
	Implement the recommendations outlined in the North Branch Park River Watershed Management Plan consistent with the goals of One City, One Plan	DPW, CRCOG, POs		●				9
<b>15. Reduce Development Impacts</b>	Ensure that development is limited in floodplains and riparian corridors	DDS-EconDev, HPL		●				10
	Encourage the construction of "net zero" buildings to limit impacts and use of natural resources	DDS-Planning, P&Z		●				10
<b>16. Promote Good Urban Design</b>	Update design guidelines to promote rain gardens, green roofs and permeable paving to reduce storm water runoff	DDS-Planning, HPL			●			9

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<b>Goal 3: Enhance Mobility through Transportation, Transit, Pedestrian and Bike Systems City-Wide</b>								
<b>1. Improve Pedestrian Connections, Conditions &amp; Level of Service</b>	Hold events which encourage individuals to try biking and walking for transportation purposes	HHS, MHA, HPL			●	●	●	8
	Improve pedestrian connections to Downtown	DDS-Planning, DOT, DPW				●		8
	Create a pedestrian wayfinding system with kiosks, signage & markers	MHA, BID, GHAC				●		8
	Improve streetscapes in key corridors & in Downtown	DDS-Planning, DPW	CIP	●				8
	Improve signal timing at crosswalks to promote pedestrian safety & convenience	DPW		●				8
	Increase pedestrian level of service by redesigning key intersections Downtown	DPW, DDS-Planning		●				7
	Develop a wayfinding plan to Improve connects among existing cultural activity centers & entertainment areas Downtown	DDS-Planning, DPW, MHA, HPL		●				7
<b>2. Improve Bicycle Infrastructure</b>	Provide bicycle parking facilities with a mix of lockers and racks	HPA			●	●	●	8
	Print & promote maps showing safe and convenient bicycle routes	CRCOG			●	●	●	8
	Provide education on safe riding skills, as well as sharing the road for bicyclists, pedestrians & motorists	CRCOG			●	●	●	8
	Provide shower facilities convenient to employment locations	MHA, PO			●	●	●	8

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<b>Goal 3: Enhance Mobility through Transportation, Transit, Pedestrian and Bike Systems City-Wide</b>								
	Connect regional & National trails	CRCOG		●				8
	Connect neighborhoods to employment centers, shopping centers & parks	CRCOG		●				8
	Invest in sidewalks, bike lanes, wide shoulders, wide outside lanes, and multi use trails	DDS, DPW	CIP	●				8
<b>3. Emphasize Complete Streets</b>	Encourage ConnDOT to revise their Highway Design manual to provide balanced guidance on public right-of-way design to serve non-motorized and motorized travel	Legislative Delegation			●			8
	Adopt a complete streets highway design policy at the City-level	DPW, DDS- Planning, P&Z, Council			●			8
<b>4. Reduce Dependence on Single Occupancy Vehicles</b>	Promote carpooling and ridesharing	MHA, HPA, PO		●				8
	Expand car-sharing (Zipcar)	MHA, BID, PO		●				8
	Establish a goal to allow for 4,500 additional housing units Downtown	DDS, P&Z			●			7
	Pursue & encourage additional residential development in the area surrounding the Front Street retail area.	State of CT, MHA				●		7
<b>5. Implement the Hartford Transportation Pathways Strategy &amp; Make Improvements to the Union Station Area</b>	Develop a design concept for Amtrak to follow in the replacement of the Asylum & Church rail bridges	DOT, DDS- Planning, DPW			●			8

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<b>Goal 3: Enhance Mobility through Transportation, Transit, Pedestrian and Bike Systems City-Wide</b>								
	Make improvements to the following: Farmington/Asylum intersection, Sumner St, Flower St, Garden St, Myrtle St, & Trinity St	DOT, DDS-Planning, EconDev, DPW	CIP, Grants		●	●	●	8
<b>6. Implement the New Britain-Hartford Bus Rapid Transit (BRT) plan</b>	Ensure that the existing bus system connects to the new BRT system	CTT			●	●		8
	Focus on public transit to reduce the number of vehicles traveling on the interstate highways	DOT				●		8
<b>7. Improve Downtown Vehicular Circulation &amp; Connectivity</b>	Implement the Downtown Circulation Study recommendation to enhance the founders bridge gateway;	DDS-Planning, DPW			●			10
	Convert the following to two-way streets: Columbus Blvd between State St and Talcott St and Market St between Kinsley St and State St	DDS-Planning, DPW			●			8
	Convert the following to two-way streets: Asylum St between Ford St & Trumbull St	DDS-Planning, DPW			●			8
	Convert the following to two-way streets: North Chapel St between High St and Pleasant St	DDS-Planning, DPW			●			8
	Modify the intersection of Market, Morgan and North Chapel Sts	DDS-Planning, DPW			●			8
	Optimize signal operations to increase pedestrian LOS	DDS-Planning, DPW						
	Implement a wayfinding signage program	DDS-Planning, DPW			●			8
<b>8. Improve Existing Bus Service</b>	Study routes to determine how to integrate new cross-town routes	CRCOG, CTT				●		8

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<b>Goal 3: Enhance Mobility through Transportation, Transit, Pedestrian and Bike Systems City-Wide</b>								
	Work with CT Transit to develop user-friendly system maps and install signage with bus route and schedule information throughout the City	CRCOG, CTT			●			8
	Expand bus hours & routes to match activities, particularly Downtown	CTT, MHA			●	●	●	7
	Explore the installation of "smart buses" and "smart bus stops" that integrate Geographic Positioning Systems (GPS)	CTT, CRCOG			●			7
<b>9. Make Specific Corridor and Area Improvements</b>	Implement the Downtown North Redevelopment Plan	DDS, DPW			●	●	●	7
	Improve Main Street by implementing the 2010 Downtown Convergence recommendations	DDS, DPW	CIP, Grants		●	●	●	7
	Improve Main Street by studying alternate design concepts to improve functionality, aesthetics, pedestrian accessibility and circulation	DDS-Planning, MHA				●		7
	Improve the Capitol Avenue Corridor by creating a mixed-use neighborhood, replacing surfacing parking with structured parking, and developing available land with new buildings	DDS, DPW	LU Map, Zoning Ord, CIP		●			7
<b>10. Promote Transit Oriented Development</b>	Include TOD concepts in revised zoning code	DDS-Planning, P&Z			●			8
<b>11. Rationalize Downtown Parking</b>	Create a comprehensive parking strategy for Downtown and the neighborhoods	HPA, DDS-EconDev, Planning, MHA				●		10
<b>12. Improve Roadway Connectivity, Efficiency &amp; Safety</b>	Synchronize signals to reduce idling & improve pedestrian LOS	DPW		●				8
	Develop an "access management" plan to combine driveways and reduce curb cuts in commercial corridors	DDS-Planning		●				8

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<b>Goal 3: Enhance Mobility through Transportation, Transit, Pedestrian and Bike Systems City-Wide</b>								
<b>13. Improve Passenger Rail</b>	Improve regional and commuter rail options	DOT		●				8
<b>14. Improve Regional Connectivity</b>	Implement BRT, Commuter Rail, & Union Station upgrades	DOT		●				7
<b>15. Update the Parks Master Plan</b>	Link open spaces to provide safe pedestrian walking & bike paths	DPW			●			10
<b>16. Revise Transportation Policies &amp; Regulations</b>	Offer discounted parking rates for multiple occupant vehicles at HPA facilities	HPA			●			8
	Review parking regulations to ensure they are consistent with smart growth & sustainability	DDS-EconDev, HPL			●			8
	Provide discounted rates or preferred parking for private alternative fuel & high mileage fuel vehicles	HPA, BID		●				8
<b>17. Improve Roadway Connectivity, Efficiency &amp; Safety</b>	Review one-way street patterns city-wide	DDS-Planning		●				8
	Update traffic control devices	DPW		●				8
<b>18. Improve Capacity of and Connections to Airports</b>	Implement service improvements to Bradley International Airport	MHA, DOT		●				8
	Support a study of the governing structure of Bradley International Airport	DOT				●		8
	Support the development of a transit connection to Bradley International Airport via the Griffin Corridor.	Mayor, MHA, DOT					●	8



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<b>Goal 3: Enhance Mobility through Transportation, Transit, Pedestrian and Bike Systems City-Wide</b>								
<b>19. Implement Hartford 2010 recommendations for the six Tridents</b>	Make improvements to South Green-Barnard Park traffic flow- see Hartford 2010 Plan	DDS, Various			●	●	●	13
	Implement the Terry Square Trident recommendations-see Hartford 2010 Plan	DDS, Various			●	●	●	13
	Implement the Albany-Main Street Trident recommendations-see Hartford 2010 Plan	DDS, Various			●	●	●	13
	Implement the Asylum Farmington Trident recommendations-see Hartford 2010 Plan	DDS, Various			●	●	●	13
	Implement the Downtown Convergence Trident recommendations-see Hartford 2010 Plan	DDS, Various			●	●	●	13
	Implement the Upper Albany Trident recommendations-see Hartford 2010 Plan	DDS, Various			●	●	●	13
<b>20. Improve Air Quality</b>	Focus on public transit to reduce the number of vehicles traveling on the interstate highways	DPW		●				9

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<b>Goal 4: Advance Downtown's Role as the Region's Center for Commerce, Culture and City Living</b>								
<b>1. Create New Housing Units Downtown</b>	Ensure new housing is affordable for a variety of income groups by creating set-aside requirements	P&Z				●		7
	Establish a goal to allow for 4,500 additional housing units	DDS			●			7
	Pursue & encourage additional residential development in the area surrounding Front Street	State of CT				●		7
	Ensure new housing is appropriate for the following market segments: students, active adult/empty nesters, young professionals	P&Z		●				7
<b>2. Promote Mixed Use Development Downtown</b>	Address potential conflicts between entertainment & residential uses	DDS-Planning			●			7
	Incentivize development with a housing component	DDS-Housing, Council, Tax Dept		●				7
<b>3. Improve Pedestrian Connections, Conditions &amp; Level of Service</b>	Create a pedestrian wayfinding system for the entire Downtown with kiosks, signage & markers	MHA, BID, GHAC				●		8
	Develop a wayfinding and sidewalk route plan to specifically to improve connections among existing cultural activity centers & entertainment areas	DDS-Planning, DPW, MHA, HPL		●				7
	Hold events which encourage individuals to try biking and walking for transportation purposes	HHS, HPL			●	●	●	8
	Improve pedestrian connections to Downtown	DDS-Planning, DOT, DPW				●		8
	Increase pedestrian level of service by redesigning key intersections	DPW, DDS-Planning		●				7

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<b>Goal 4: Advance Downtown's Role as the Region's Center for Commerce, Culture and City Living</b>								
	Improve the pedestrian experience by implementing streetscapes	DPW, DDS- Planning		●				7
	Install trash and recycling bins, together, throughout Downtown	BID		●				7
<b>4. Encourage 24/7 Activity Downtown</b>	Create public spaces that can serve as spontaneous gathering points	MHA, DDS- EconDev, Planning, DPW, HPL				●		7
	Develop businesses with evening and weekend peak uses	MHA, DDS- EconDev, HPL			●			7
	Encourage family-friendly establishments	MHA, BID		●				7
<b>5. Develop Hartford's "Creative Economy"</b>	Coordinate existing arts assets and address needs of the creative community	MHA, GHAC, DDS- EconDev, HPL			●	●	●	6
	Encourage development of gallery & studio space	MHA, GHAC, DDS- EconDev, HPL			●	●	●	6
	Encourage new residential development that is attractive to artists and young business professionals	MHA, GHAC, DDS- EconDev			●	●	●	6
	Promote the continued development and expansion of assets such as the Capitol Community College	MHA, GHAC, DDS- EconDev			●	●	●	6
	Strengthen the portion of Hartford's economy centered around arts, culture, education and entrepreneurship	MHA, GHAC, DDS- EconDev, HPL			●	●	●	6

Objective	Action Item	Responsibility (Lead, Support)	Potential Funding Source/ Implementation Mechanism	Ongoing	Short Term (2010-2013)	Mid Term (2013-2016)	Long Term (2016-2020)	Chapter
<b>Goal 4: Advance Downtown's Role as the Region's Center for Commerce, Culture and City Living</b>								
<b>6. Diversify Downtown's Economic Base</b>	Establish a taskforce to attract scientific/technical services, medical, arts & entertainment sectors	Mayor, MHA, HPL			●			7
	Encourage the creation of an indoor, year-round venue for vendors	MHA		●				7
<b>7. Help Existing Businesses to Remain in Hartford</b>	Increase access to capital financing to support business development, retention & expansion	DDS-EconDev	CDBG	●				6
<b>8. Pursue Already Identified Economic Development Initiatives</b>	Implement Economic Development Plans for Downtown North, Downtown West II, and Constitution Plaza East	DDS-EconDev, HRA, DDS-Planning			●			6
	Work with the State of Connecticut to determine the appropriate course of action regarding the future of the XL Center and the potential for a new arena that meets the needs of the City, region and State.	DDS, Mayor, Council				●		6
<b>9. Increase Occupancy &amp; Improve Appearance of Existing Commercial Buildings</b>	Establish a taskforce to create a retail marketing strategy with aggressive performance measures	MHA, Mayor, DDS-EconDev			●			7
<b>10. Improve Downtown Transit Options</b>	Expand bus hours & routes to match activities	CTT, MHA			●	●	●	7
<b>11. Improve Downtown Vehicular Circulation &amp; Connectivity</b>	Implement the Downtown Circulation Study recommendation to enhance the founders bridge gateway;	DDS-Planning, DPW			●			7
	Convert the following to two-way streets: Columbus Blvd between State St and Talcott St and Market St between Kinsley St and State St	DDS-Planning, DPW						8
	Convert the following to two-way streets: Asylum St between Ford St & Trumbull St	DDS-Planning, DPW						8

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<b>Goal 4: Advance Downtown's Role as the Region's Center for Commerce, Culture and City Living</b>								
	Convert the following to two-way streets: North Chapel St between High St and Pleasant St	DDS-Planning, DPW						8
	Modify the intersection of Market, Morgan and North Chapel Sts	DDS-Planning, DPW						8
	Optimize signal operations to increase pedestrian LOS	DDS-Planning, DPW						8
	Implement a wayfinding signage program;	DDS-Planning, DPW						8
<b>12. Improve Regional Connectivity</b>	Implement BRT, Commuter Rail, & Union Station upgrades	DOT			●	●	●	8
<b>13. Rationalize Downtown Parking</b>	Create a comprehensive parking strategy for Downtown and the neighborhoods	HPA, DDS-EconDev, Planning, MHA				●		7
<b>14. Make Specific Corridor and Area Improvements</b>	Implement the Downtown North Redevelopment Plan	DDS, DPW			●	●	●	7
	Improve Main Street by implementing the 2010 Downtown Convergence recommendations	DDS-Planning, DPW	CIP, Grants		●	●	●	7
	Improve Main Street by studying alternate design concepts to improve functionality, aesthetics, pedestrian accessibility and circulation	DDS-Planning, MHA				●		7
	Improve the Capitol Avenue Corridor by creating a mixed-use neighborhood, replacing surfacing parking with structured parking, and developing available land with new buildings	DDS-Planning	LU Map, Zoning Ord, CIP		●			7
<b>15. Promote Hartford Through Marketing</b>	Highlight and promote Hartford's cultural assets as a collective unit	MHA, GHAC, CVB, HPL			●			7

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<b>Goal 4: Advance Downtown's Role as the Region's Center for Commerce, Culture and City Living</b>								
	Develop a Green Print plan for vacant and underutilized buildings and surface parking lots	DDS-Planning				●		7
16. Pursue Already Identified Economic Development Initiatives	Continue support of Adriaen's Landing	DDS-EconDev, HPL		●				6

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<b>Goal 5: Promote and Encourage the Integration of Sustainable Practices</b>								
<b>1. Emphasize Clean &amp; Renewable Energy Management</b>	Adopt a goal for the City government to achieve 100% attainment from clean energy sources by 2030	<b>Council</b>			●			9
	Complete an energy audit of municipal buildings	<i>ED, DPW</i>			●			9
	Encourage employee energy conservation through a Conservation Awareness Program	<b>ED</b>			●			9
	Reduce the City's annual energy use and Greenhouse Gas profile by 20%, and building energy expense by 10% by 2013	<i>ED, DPW</i>				●		9
	Obtain new clean energy systems via the Connecticut Clean Energy Communities Program	<b>ED</b>		●				9
	Encourage installation of renewable energy systems for commercial & residential properties	<i>ED, DDS-Planning, L&amp;I</i>		●				9
	Retrofit municipal buildings with energy efficient equipment	<i>ED, DPW</i>		●				9
	Promote energy conservation practices at Hartford schools	<b>BOE</b>		●				9
	Replace incandescent traffic signals & street lights with LEDs	<b>DPW</b>		●				9
<b>2. Enhance Environmental Education Efforts</b>	Create a city-wide anti-littering program	<b>HHS</b>			●			9
	Increase awareness of the watershed & water systems	<b>HHS</b>			●			9

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<b>Goal 5: Promote and Encourage the Integration of Sustainable Practices</b>								
	Work to educate residents about recycling	HHS, DPW		●	●			9
<b>3. Evaluate the City's Energy Use</b>	Develop and implement a comprehensive energy management plan	ED		●	●	●	●	11
<b>4. Reduce Environmental Impacts</b>	Conduct environmental reviews prior to building	DDS-Planning		●				9
	Support Brownfield remediation	DPW		●				9
<b>5. Improve Air Quality</b>	Evaluate the synchronization of traffic signals to reduce idling	DPW			●			9
	Focus on public transit to reduce the number of vehicles traveling on the interstate highways	DPW		●				9
<b>6. Improve Stormwater Management</b>	Utilize NEMO stormwater best practices	DDS-Planning, L&I		●				9
	Implement the NPDES Phase II stormwater management plan	DDS-Planning, DPW		●				9
<b>7. Improve Water Quality</b>	Regulate the use of herbicides and pesticides in maintenance of municipal facilities	DPW			●			9
	Work with the State to evaluate expanding DEP's Urban Fishing program to include Goodwin Park	DPW, DEP				●		9
	Use regulatory site plan review as a tool to ensure stormwater quality measures are implemented in new developments	DDS-Planning		●				9



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<b>Goal 5: Promote and Encourage the Integration of Sustainable Practices</b>								
<b>8. Make Hartford the Center for Energy Technology Innovation</b>	Create a task force to explore how to make Hartford the Regional Energy Efficiency Capitol	<b>Mayor, MHA, DDS-EconDev</b>			●			6
	Create new green jobs utilizing existing skill sets	<b>MHA, DDS-EconDev</b>				●	●	6
	Leverage Hartford's workforce, area colleges & universities, infrastructure, and underutilized manufacturing space	<b>MHA, DDS-EconDev, HPL</b>				●	●	6
	Work with the Connecticut Technology Council, United Technologies and others to explore how Hartford can become recognized as the center of energy efficient technology	<b>MHA, DDS-EconDev</b>				●	●	6
<b>9. Manage the Tree Canopy</b>	Complete a City-wide tree canopy assessment and create a targeted tree planting program	<b>DPW, DDS-Planning</b>				●		9
<b>10. Promote Good Urban Design</b>	Update design guidelines to promote rain gardens, green roofs and permeable paving to reduce storm water runoff	<b>DDS-Planning</b>			●			9
<b>11. Promote Green Building Practices</b>	Develop Green Building and Green Renovation Guidelines	<b>DDS-Planning, L&amp;I</b>				●		9
	Ensure that 60% of City schools and municipal buildings score 75 or greater on the EPA Energy Star benchmarking tool by 2013	<b>ED, BOE, DPW</b>				●		9
	Promote LEED standards to address energy savings, water efficiency, carbon emissions reduction, and improved indoor air quality	<b>DDS-Planning, L&amp;I, DPW</b>			●	●	●	9
	Provide incentives for the inclusion of sustainable design elements	<b>DDS, L&amp;I, DPW, ED</b>			●	●	●	9
	Require that all new commercial construction over 100,000 SF and all new municipal buildings over 100,000 sf be LEED Certified	<b>DDS-Planning, Council</b>			●			9

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<b>Goal 5: Promote and Encourage the Integration of Sustainable Practices</b>								
<b>12. Promote Mixed Use Development Downtown</b>	Develop a Green Print plan for vacant and underutilized buildings and surface parking lots	DDS-Planning				●		7
<b>13. Promote Transit Oriented Development</b>	Include TOD concepts in revised zoning code	DDS-Planning			●			8
<b>14. Protect the Connecticut River</b>	Implement an environmentally sensitive reuse plan for the landfill	DPW			●			9
	Work the MDC on the Clean Water Project to reduce sewage discharges	DPW, MDC		●				9
<b>15. Reduce Waste</b>	Consider a plastic bag surcharge	DPW, Council				●		9
	Develop a backyard composting program	DPW				●		9
	Evaluate Pay-As-You-Throw programs	DPW				●		9
	Require recycling in all City offices and agencies	Mayor			●			9
	Continue the following programs: Single Stream Recycling, "Hartford Gold" leaf composting program, Waste & Recycling Academy	DPW		●				9
	Coordinate with MDC to collect & reuse hazardous household materials	DPW, MDC		●				9
	Install trash and recycling bins, together, throughout Downtown	DDS-EconDev, HPL		●				9

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<b>Goal 5: Promote and Encourage the Integration of Sustainable Practices</b>								
	Promote deconstruction, rather than demolition, of buildings that cannot be rehabilitated	DDS-L&I		●				9
	Encourage the creation of a Materials Exchange	MHA			●			9
<b>16. Sustain Public Health</b>	Fund lead abatement programs	HHS		●				9
	Remediate asbestos in residential structures	HHS	CDBG	●				9
	Support initiatives to monitor, track & manage asthma	HHS		●				9
	Remediate brownfields	DPW		●				9
	Support the Healthy Hartford Initiative	HHS, HPL		●				9
	Reduce littering and illegal dumping through aggressive enforcement and fines for violators	DDS-L&I		●				9

Objective	Action Item	Responsibility (Lead, Support)	Potential Funding Source/ Implementation Mechanism	Ongoing	Short Term (2010-2013)	Mid Term (2013-2016)	Long Term (2016-2020)	Chapter
<b>Land Use Goals</b>								
<b>1. Ensure compatibility between Land Use and Zoning maps</b>	Review and revise zoning regulations and map to reflect adopted Land Use map	DDS-Planning			●			5
<b>2. Revise the Zoning Code</b>	Streamline the number of permitted uses	DDS-Planning			●			5
	Organize zoning regulations around concepts of form, scale, design and performance standards	DDS-Planning			●			5
	Redefine density as “units per acre” rather than “people per acre” and “families per acre”	DDS-Planning			●			5
	Provide incentives for green and sustainable practices	DDS-Planning			●			5
	Develop specific design districts to accomplish identified goals	DDS-Planning			●			5
	Stimulate adaptive reuse of buildings and land	DDS-Planning			●			5
	Provide incentives for Transit Oriented Development around BRT stations and other transportation hubs.	DDS-Planning			●			5
	Address parking issues in the Central Business District	HPA, DDS-Planning, DPW			●			5
	Increase residential density in the central business district	DDS-Planning			●			5

Objective	Action Item	Responsibility (Lead, Support)	Potential Funding Source/ Implementation Mechanism	Ongoing	Short Term (2010-2013)	Mid Term (2013-2016)	Long Term (2016-2020)	Chapter
3. Implement Neighborhood Plans consistent with One City, One Plan	Work with neighborhood groups to pursue neighborhood plans	DDS, <i>Constituent Services, DPW</i>			●	●	●	13

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<b>General Goals</b>								
1. Address the Tax Structure	Advocate for State-wide property tax reform to reduce the burden on Homeowners and to encourage private investment in businesses and neighborhoods	MHA, Council		●				6
2. Ensure consistency with POCD	Review all Federal and State funding requests to ensure that they are consistent with the POCD	DDS			●	●	●	3